



2021-2022

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## MISSION

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Portage fosters the strengths and skills of substance dependent persons to enable them, through comprehensive and cost-effective interventions based on the therapeutic community approach, to live lives of sobriety, filled with dignity, self-respect, and accomplishment.

## VISION

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Portage will develop its unique, positive psychology-based therapeutic community approach in order to be recognised as a standard in the field. It will offer both residential and non-residential services, as well as training, project management, and community development in collaboration with other providers in a continuum of services.

## VALUES

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Portage strongly believes in the capacity of human beings to strive towards freedom of choice, dignity, and autonomy. For Portage, the pursuit of personal growth is the inevitable result of the mobilisation of the individual's internal resources fostered by the stimulating and enriching influence of a favourable environment. Portage believes in being expressly client-centered, emphasizing the security of the client and delivering quality services with financial and management discipline. Portage has an unconditional respect for the capacity of individuals to grow and make appropriate choices for themselves.

## A WORD FROM PORTAGE

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Throughout the past year, as Portage proved yet again its ability to adapt quickly and efficiently to the unprecedented demands and restrictions sparked by the pandemic, we also celebrated some important and uplifting milestones. First, our Anglophone Youth program, which relocated to the magnificent lac Écho site in the Laurentians region of Québec in 2014, celebrated its 20th anniversary in the winter of 2021. Since its inception, the program has helped nearly 1000 teens free themselves from addiction and prepare for a new and promising chapter of their life. Portage Atlantic also celebrated a special anniversary in 2021, marking 25 years of dedicated service to Atlantic youth aged 14 to 21 at the Cassidy Lake centre in New-Brunswick.

In addition to these milestones, Portage has made some exciting changes to its residential youth program in Saint-Malachie by extending it to young adults 18 to 21 in order to meet an increasing demand and the specific needs of that age group. The results of this new initiative have been so overwhelmingly positive that Portage is exploring the possibility of extending it to other adolescent programs. Portage's adult program at lac Écho has also seen some major improvements with the acquisition of a new pavilion that now houses its female community in an environment that is well-suited to the therapeutic community approach that is a hallmark of the organization's service offering.

Other projects we have been working on assiduously include implementing a Mother-Child program in Ontario and offering services specifically tailored to First Nations and Inuit populations.

In order to move ahead with its projects and maintain its ongoing service offering, Portage is currently conducting negotiations for public funding with the Ontario, New-Brunswick and Québec governments, whose support has been invaluable to our organization.

As we approach our 50th anniversary, there never has been a more urgent need for substance abuse treatment, as evidenced by the most recent data on opioid overdoses in Canada, a crisis that has been exacerbated by the COVID-19 pandemic. Given this increasingly difficult context, never has our commitment to providing high quality services based on best practices in the field of addiction treatment been as critically important. It is this commitment to excellence that allowed Portage to be accredited with exemplary standing in January 2022. This achievement was made possible by the extraordinary dedication and professionalism of our staff, the commitment of our partners and the courage and perseverance of our clients and their families.



Peter A. Howlett  
President



Peter Vamos  
Executive Director



# THE YEAR AT A GLANCE

# 1998

Individuals helped\*

**369**

Adults helped in our residential centres

**358**

Adolescents helped in our residential centres

**582**

People assisted in employment reintegration

**581**

Participants helped in our day centres

**62**

People in supervised apartments

**496**

Participants registered in our aftercare program

**629**

People helped in continuing care



**428**

Active employees



**13**

Rehabilitation programs

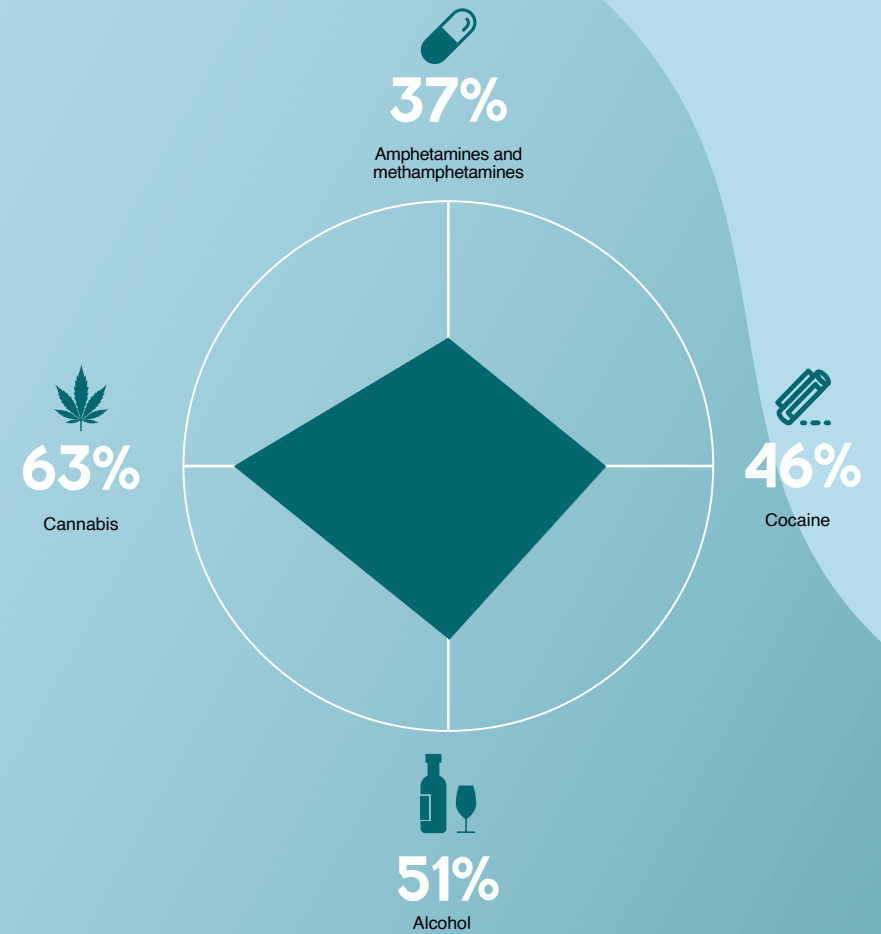


**32**

Supervised apartments

\*Data for the period extending from April 1, 2021 to March 31, 2022

# RANKING OF SUBSTANCES DECLARED AT PORTAGE



## OUR ACTIONS HAVE AN IMPACT!



**91%**

of 14-17 year olds are back in school



**98%**

improved family relationships



**69%**

found employment

\*\*All the data above is from a 90-day aftercare questionnaire

# PORTAGE ACROSS CANADA



# HIGHLIGHTS

## PORTAGE INAUGURATES A NEW WOMEN'S PAVILION AT LAC ÉCHO

Given the ageing facilities that until recently hosted the women's program at Lac Écho, Portage decided to invest in the acquisition and renovation of a new pavilion that would provide a setting conducive to recovery. The new facility is better adapted to the therapeutic community approach that lies at the heart of all Portage programs; by providing a shared space for women who are dealing with similar challenges, the new facility helps foster the community support that is an integral part of the program.

The new pavilion features numerous sports facilities that will benefit all residents of the Lac Écho rehabilitation centre. In addition to providing women enrolled in the adult program with more functional living spaces, the pavilion is equipped with an exterior basketball court and a tennis court that are open to residents from its other programs. These new sports facilities will benefit all residents and provide an added value to residents' stay, allowing them to connect more easily with other program members.



## PORTAGE'S ANGLOPHONE YOUTH PROGRAM CELEBRATES 20 YEARS!

2021 marked the 20th anniversary of Portage's Anglophone Youth Program, which welcomed its first resident in January 2001. Since then, 988 Anglophone youth have attended the program with the goal of leading a healthy, productive life.

"It all began in the Fall of 2000, when many meetings took place and we were offered a historic building in Beaconsfield, Quebec. Our top priority was to ensure an environment that was safe, comfortable and secure for the kids", explains Allan Farkas, Director of Admissions and Partnerships.

In 2014, the program was relocated to Portage's Lac Écho site, in the Laurentians, where young residents enjoy an ideal environment for their recovery.



## NEW OUTREACH PROGRAM IN ONTARIO

In January 2022, Portage implemented a new outreach program for youth with substance abuse issues. A trained counsellor travels weekly or biweekly to different cities in Wellington County, Ontario to meet with youth. Group or individual meetings are planned according to the needs of each individual.

Portage visits youth centres, schools, and hospitals in the region to help young people dealing with substance abuse problems. In addition to helping youth in the field, this initiative raises awareness of Portage in the community.

# PLANS FOR THE FUTURE

## TAILORING THE RESIDENTIAL YOUTH PROGRAM TO INDIVIDUAL NEEDS

The youth program has traditionally lasted a full six months during which participants acquire the tools they need to maintain a positive lifestyle once they leave Portage. In June 2022, Portage implemented a variable-length program that can last from three to six months, in order to better reflect its young clients' needs and life circumstances. This pilot project, which was first launched at the Lac Écho facility, will also be able to mitigate the expectations of both residents and their families regarding program length.

Last year, after carefully reviewing its own findings as well as its numerous discussions with partners in the health sector, Portage decided to extend its Saint-Malachie residential program offering to young adults aged 18 to 21.

## SUSTAINABLE MOBILITY: ELECTRIC VEHICLES

In March 2022, Portage acquired its first hybrid vehicle for the Lac Écho rehabilitation centre located in Prévost, in the province of Québec. This marked the first stage of a much larger project to transition to a fleet of electric vehicles that will eventually meet all the organization's needs in terms of sustainable mobility.

Energy transition is a societal issue and should be an integral part of an organization's sustainable development strategies. Accordingly, Portage will seek to transition to a fully hybrid fleet over the next 10 years in Québec, Ontario and New-Brunswick. In order to ensure the efficiency of its fleet, the organization will also set up charging stations at each of its centres and service points.

Portage recognizes the importance of making ecologically-sound choices and will focus on this project to ensure its transition towards sustainable mobility.

## PORTAGE ORGANIZES AN INTERNATIONAL SYMPOSIUM WITH THE ICAA

Portage Atlantic, in partnership with the International Council on Alcohol and Addictions (ICAA), will be hosting a hybrid international symposium on women and addiction on September 22, 23 and 24, 2022 in Saint John, New Brunswick, Canada. The symposium will look at addiction treatment through the lens of the social determinants of health.





# ACCREDITATION CANADA

Accreditation Canada, a national organisation that supports and assesses good practices in health and social services establishments, conducted an on-site survey of Portage's centres and administrative offices in late October 2021. We are proud to announce that subsequent to the survey, **Portage was accredited with exemplary standing!**



## ONGOING QUALITY IMPROVEMENT

The accreditation process is based on the ongoing improvement of services in terms of both quality and safety. Portage was first accredited in the early 2000s' and has since renewed its accreditation every four years. The assessment is based on an examination of facilities, a documentary review, an evaluation of the organisation's policies and procedures, testimonials by clients and families, the well-being of staff and cooperation with the organisation's partners.



## PORTAGE HAS BEEN ACCREDITED SINCE 2007

# 99.6% OF CRITERIA FULFILLED

At this year's on-site survey, Portage distinguished itself by meeting 99.6 % of 555 assessment criteria and demonstrating compliance with all required organisational practices: "The organisation attained the highest possible level of results and has demonstrated excellence in its compliance with the accreditation program requirements." Several specific features drew the attention of the Accreditation Canada survey team, including the importance Portage affords to its partnership with clients and their families, a feature our organisation is very proud of: "Portage developed its services on the therapeutic community model involving a partnership between the patient (client) and their family for each of the steps in their flow and the development of their skills. This model is specific to Portage and is constantly evolving with the development of new evidence-based practices, while consolidating the clinical expertise of health care professionals."

The Accreditation Canada team representatives participated in the 5-day evaluation of 9 sites. They also unanimously highlighted the quality of the organisation's management and the involvement of its numerous partners: "(...) support from senior management, the Board of Director's standing committees, as well as their leadership committed to patient and client safety are components that contribute to methodical and rigorous activities based on Portage's intervention philosophy."



## Portage developed its services on the therapeutic community model involving a partnership between the patient (client) and their family for each of the steps in their flow and the development of their skills.



The team also highlighted Portage's ability to adapt in spite of the challenges caused by the pandemic and to maintain its service offering while continuing to improve many of its practices. As stated in Accreditation Canada's report, "the organisation was able to maintain its service offering, while meeting the safety standards required by the public health departments of the provinces served. In this regard, we should point out the work by the employees and management who quickly reorganized the service offering, while ensuring client safety."

Portage is extremely proud to have been accredited with exemplary standing. This achievement was made possible by the dedication and professionalism of its staff, the commitment of its partners and the courage and perseverance of its clients and their families. It is thanks to them that Portage has maintained and improved the quality of its services for nearly 50 years.

# TESTIMONIAL

It takes a long time for a parent to realize their child has a substance use problem. After all, maybe their behaviour is just part of being a teenager. Maybe it's just a phase.

I had started noticing changes in my son's behaviour. He had a new group of friends. I was getting calls from the school principal. My son became withdrawn. He'd come home and go straight to his room. It took me a while to recognize the signs of substance abuse.

After I picked up the phone and made the call, everything went quickly: they called back the very



**The word despair takes on its full meaning when you can't help your child while knowing he's at risk of becoming an addict and a homeless person for the rest of his life, unless he changes.**



next day and scheduled an appointment three days later. Then comes the crucial moment when your child has to agree to go into treatment. At that point, the only thing you want is for him to go to Portage. All you can think is: if you don't take him, I don't know what I'll do; I'm desperate. I had the good fortune of speaking with Kim, who was a huge help to us. She understood my son right away. That was a crucial moment because if Portage hadn't been there, I don't know what I would've done. The word despair takes on its full meaning when you can't help your child while knowing he's at risk of becoming an addict and a homeless person for the rest of his life, unless he changes.

My son needed help, but so did I. The first part of getting that help was knowing someone was giving my son the care he needed. It was such a relief. The first few weeks, it's great; you can finally get some sleep, you stop wondering where your child is at night, you trust he'll get better because you know he's in good hands. For my son, those first weeks were really hard. He just wanted to leave the program. He told me he wasn't like the other people there; he wasn't as badly off as them, he didn't fit in with those "crazy people". It took him at least three months to realize the full extent of his substance use problem and to understand he had to get to the root of his problem.



**I attended all the family support meetings and they changed my life.**



In addition to providing my son with the support and tools he needed, Portage got to the root causes of his substance use. Uncovering those root causes was essential to rebuilding the person he had once been. Taking an in-depth look at a person's emotional problems is what makes the therapy work, and it's what makes people thoroughly commit to the therapy.

One of Portage's strengths is how they support parents. I thought I would have to look for help outside Portage, but they offer complete family support services. I attended all the family support meetings and they changed my life. Even now that my son has completed his therapy, I go once a month and I get so much out of it.

You're part of a community of parents that is built on mutual support. The first thing you realize is you don't feel alone as a parent anymore, and that makes a world of difference. You're also given the right tools and coached on becoming an integral part of your child's therapy. Your child has his therapy and you have yours. There's a tendency to put a lot of blame on the child, but whether we like it or not, parents are part of the reason behind a child's substance use. Certain decisions a parent makes in a child's life have a much bigger impact that one would think. It's important to accept that, to listen and to remain open-minded. Once you understand that, you can move forward.



**I came to understand it wasn't just my son's therapy, it was our therapy.**



It's really hard to do, but once you're fully committed, you can start moving forward. As parents, we have to acknowledge our mistakes in order to rebuild our relationship with our child. Trust is something you build together. I came to understand it wasn't just my son's therapy, it was our therapy. Because that child comes back home after his program. And everything isn't perfect; it's not about sweeping everything under the rug as if nothing had ever happened. That's not it at all. Towards the end of the residential program, we had to make sure we maintained really strong, honest channels of communication.

Portage is all that. It's the before, the during and the after. It's a therapy for youth dealing with substance use issues, but it's also therapy that supports families and does so very well. Recently, I had doubts about certain things and I decided to talk about them with my social reintegration counsellor. He answered my call immediately. Post-therapy support is extremely important. The parents' group still holds meetings and, if I want to, I can join in any week, even if I haven't attended in over a month. I'm always welcome.



**Portage has helped make me the person I am now.**



The meetings are also a way of passing on what I've learned to other parents who are just starting therapy. Parents who have gone through Portage form very strong bonds.

Portage has helped make me the person I am now. It goes beyond the services they provide. You can just tell that the work the counsellors do is their vocation, and that applies to each and every one of them. And that makes a huge difference. I certainly felt it.

Mira



# PORTAGE QUEBEC

## SOIRÉE DES GRANDS PHILANTHROPES

The 18th edition of the Soirée des Grands Philanthropes took place on Thursday September 23, 2021. The Foundation reinvented the format of the prestigious event again this year, adding a hybrid component.

The Soirée paid tribute to Alain Lemaire, Co-Founder and Executive Chairman of the Board of Cascades, and Robert Tessier, Chairman of the Board of the Caisse de dépôt et placement du Québec (CDPQ), who attended the event in person at the Fairmont Le Reine Elizabeth along with the members of the honorary committee and guest artists. They were able to share the official part of the evening via live broadcast with 700 participants who savoured their gourmet meal from the comfort of their home.

The event raised a net amount of \$1,250,000, including \$51,550 from the online auction, thanks to the great generosity of participants from the Montréal and Québec City areas who answered Portage's invitation.

We would like to thank the co-chairs of the evening, Charles Emond, Julie Godin, Karine Moses and Louis Vachon, as well as the members of the honorary committee.

In addition, a promotional video on Portage's programs was officially launched during the event, garnering positive reviews from all the participants for its relevance and quality. Guests were especially moved by the testimonial of a recent graduate of the youth residential program who, after describing his journey through Portage, expressed his gratitude towards the counsellors and therapeutic community who supported and guided him towards a promising future.



## MONTRÉAL GOLF OPEN

On a sunny June 7, 2021, 148 golfers attended the 23rd edition of the Golf Open held at the prestigious Laval-sur-le-Lac golf club. The event was a great success, generating a net total of \$144,000.

The event owes its success to the communicative enthusiasm of Stéphane Dufort, honorary chair of the golf open, and to the determination of the organizing committee, who together met the challenge of raising this sum despite the pandemic.

The event proceeded in strict compliance with all public health directives. The funds that were raised went to Portage's mission of providing services to vulnerable youth.



## QUÉBEC GOLF OPEN

On June 14, 2021, a torrential downpour forced the cancellation of the 26th edition of the Québec City Golf Open that was to take place at the prestigious Club de Golf Royal Québec. As compensation, every company that had booked a foursome was allotted four green fees to be used on the day of their choosing.

Despite the cancellation, a total of \$94,000 was raised, thanks to the hard work of the organizing committee, headed by Martin Vézina, Vice-President of Sales at PPI. This was truly a remarkable and unprecedented achievement and we would like to extend our heartfelt thanks to them all.

Because of the cancellation, the breakfasts ordered for the golfers were instead distributed to the Maison Mère-

Mallet which provides accommodation and meals to those in need in the Québec City area. This gesture brought some happiness to vulnerable people who are deeply affected by the devastating effects of the pandemic.



## SIFA FESTIVAL

On June 2nd this year, Portage participated in the first edition of the Social Impact Film and Arts Festival. As part of their music lessons, youth from the Lac Écho program composed and recorded a song entitled Something New, which describes how therapy impacts their recovery. An accompanying video was featured at the festival.

In addition, under the supervision of their arts teacher, the residents of the program for women suffering from mental illness and chemical abuse (MICA) created three paintings representing their therapeutic journeys before, during, and after Portage. Their works were on exhibit at the festival.

As well as being a great source of motivation for our artistic residents, the SIFA festival provided an ideal opportunity to raise awareness around Portage's mission.



## DONORS

# HONOUR ROLL

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Fondation Marcelle et Jean Coutu

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Spa St. James  
STI Maintenance  
Sylvie Dagenais - Artiste-Peintre  
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Vidéotron Service Affaires  
Vilder, Sébastien  
Vins Philippe Dandurand Ltée  
Vroom, K. Ann



# PORTAGE ONTARIO

## FREEDOM FROM ADDICTION GOLF CLASSIC

The first ever golf tournament held by Portage Ontario was held on July 15, 2021. Despite a heavy rain forecast, the weather held up to allow 87 golfers to play in support of Portage. The event raised \$30,000 to support programs at the Elora adolescent treatment centre.



## CODY SHEPPERD MEMORIAL GOLF TOURNAMENT

The Cody Shepperd Memorial Golf Tournament, held on September 12, 2021 at the WildWinds Golf Club raised \$17,850 for Portage Ontario. Held in memory of a young man who lost his life to mental health issues and addiction, the Wellington based event donates funds to causes that serve vulnerable youth in the region.



## PEDAL FOR PORTAGE 2021

This year's annual Pedal for Portage event was conducted virtually from September 14 to September 20, raising \$36,828. In previous years, the event drew cyclists from all over the province to scenic Centre Wellington in support of Portage Ontario. It also helped to shed light on the realities of substance abuse among youth and to raise community awareness of the stigma attached to addiction. Over the past four years, the event has raised over \$250,000 for the Elora centre.



## RECOGNITION DAY 2021

On October 2, Portage Ontario held its annual Recognition Day celebrating the achievements of youth and families overcoming addiction. This year, the ceremony recognized 28 youth for successfully completing not just their residential rehabilitation phase, but practicing a healthy lifestyle for a year. In addition, a mother shared her journey about supporting her son through his struggle. With a husband who is a lawyer, two other sons who are engineers and herself a retired school teacher, this parent epitomizes the *saying* addiction can happen to anyone; rich or poor.



## REGIONAL BOARD

Todd Nishimura, Chairman; Sara Erskine; Peter. A. Howlett; Matthew Linton; Danny Sgro; Adam Newman; Lousanne Rodé; Perrin Valli; Colin Stairs

## DONORS

### AMBASSADORS (\$50,000)

ECHO Foundation

### PARTNERS (\$10,000 - \$24,999)

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Wawanesa Mutual Insurance Company

### BENEFACTORS (\$5,000 - \$9,999\$)

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### FRIENDS (\$1,000 - \$4,999)

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# PORTAGE ATLANTIC

## 25 YEARS OF GROWTH

Over the years, Portage Atlantic volunteers have wholeheartedly dedicated an enormous amount of time and energy to meeting the hopes and needs of the many families in our communities who are urgently seeking vital help for loved ones struggling with substance use issues. This year, the young residents of the Cassidy Lake centre addressed anonymous personal messages to every volunteer on postcards depicting the magnificent Cassidy Lake site and the boys' and girls' communities. The messages expressed their gratitude towards the volunteers who have helped them along their way to recovery.



## PORTAGE ATLANTIC FUNDRAISER SAINT JOHN

A unique fundraising event in the form of a three-course take-out dinner was held on October 7, 2021 at the Lily Lake Pavilion restaurant in Saint John. The organizing committee included the main sponsors, the United Commercial Travellers (UCT) Jack Kidd Council #755, comprised of members Wes Cosman, Tom Davidson and John Eisner. They, along with numerous other volunteers, were on site to welcome ticketholders and hand out the dinners. Once back

home, the participants tuned in to the online event, which included a word from UCT President Bernie Regenbogen, the testimonial of a mother and son who talked about their journey through addiction, as well as a musical composition by Dave Myles and a presentation by Erin Flood, both of whom are from Saint John.

Pictured below are UCT member Wes Cosman, Carol Tracey, of Portage Atlantic, and Kalyn Frampton and Elisabeth Thomas, of Scotiabank Grand Bay Westfield. The Scotiabank held a ticket sale on its premises and matched the amount with its own contribution.



## CAPITAL CITY CRUISE-IN FREDERICTON

The second Capital City Cruise-In event took place on August 14, 2021 in Fredericton. The Nashwaaksis Lions Club and the Lower Valley Region of the NB Antique Auto Club Inc. sponsored the event. There were numerous prizes to be had and a great many muscle cars, hot rods, antique sport cars and motorcycles were on display. The event attracted a lot of people and the funds generated went to enhancing Portage programs in the Atlantic Region.

## ACTS OF KINDNESS - SUSSEX AND SURROUNDING AREA

Thanks to the generosity of so many people and organizations, the young residents and the staff of the Cassidy Lake centre were ready for the holidays! A call for donations of Christmas decorations, sent out on social media, resulted in numerous acts of kindness! In addition to the many beautiful Christmas decorations donated by a great many people, including the Sussex Sonics High School Hockey Team, Local 131 of the Heat and Frost Insulators made a monetary donation for the 2021 holiday season.

These acts of kindness follow in the tradition of the District N1 Lions Club's annual distribution of Christmas presents to the young residents of Cassidy Lake.



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# FINANCIAL STATEMENTS

**Deloitte.**

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Canada

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www.deloitte.ca

## Report of the Independent Auditor on the Summary Financial Statements

To the Directors of  
Centre d'accueil le Programme de Portage Inc.  
The Portage Program for Drug Dependencies Inc.  
The Portage Foundation

### Opinion

The summary financial statements, which comprise the summary statements of financial position as at March 31, 2022, and the summary statements of revenue and expenses for the year then ended, are derived from the audited financial statements of Centre d'accueil le Programme de Portage Inc., The Portage Program for Drug Dependencies Inc. and The Portage Foundation (the "Organizations") for the year ended March 31, 2022.

In our opinion, the accompanying summary financial statements are a fair summary of the audited financial statements in accordance with the following criterion: issuing summary financial statements, which are consistent with the audited financial statements, into an appropriate level of grouping, in such a way that the financial statements are not misleading in the circumstances, without including the notes to the financial statements.

### Summary Financial Statements

The summary financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations. Reading the summary financial statements and the independent auditor's report thereon, therefore, is not a substitute for reading the Organizations' audited financial statements and the independent auditor's reports thereon.

### The Audited Financial Statements and Our Reports Thereon

In our reports dated June 28, 2022, we expressed unqualified audit opinions on the audited financial statements.

### Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of the summary financial statements in accordance with the above criterion.

### Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary financial statements are a fair summary of the audited financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, *Engagements to Report on Summary Financial Statements*.

*Deloitte LLP*

June 28, 2022

<sup>1</sup> CPA auditor, public accountancy permit No. A132478

## Centre d'accueil le Programme de Portage Inc. Summary statement of revenue and expenses Year ended March 31, 2022

	2022	2021
	\$	\$
<b>Revenue</b>		
Government programs	16,789,046	15,744,088
Donations from The Portage Foundation	773,506	1,197,453
Amortization of deferred grants related to fixed assets	21,760	24,179
Other	175,246	284,753
	<b>17,759,558</b>	17,250,473
<b>Expenses</b>		
Clinical services	11,398,837	11,343,241
Support services	4,532,156	4,312,704
Administration	1,743,450	1,622,852
Doubtful accounts	—	2,141
Amortization of fixed assets	25,205	28,152
	<b>17,699,648</b>	17,309,090
<b>Excess (deficiency) of revenue over expenses</b>	<b>59,910</b>	(58,617)

	2022	2021
	\$	\$
<b>Assets</b>		
Current assets		
Accounts receivable	2,318,404	2,599,623
Prepaid expenses	41,815	55,452
	<b>2,360,219</b>	2,655,075
Loan receivable from The Portage Foundation	202,887	202,111
Fixed assets	226,845	252,050
	<b>2,789,951</b>	3,109,236
<b>Liabilities</b>		
Current liabilities		
Bank overdraft	92,437	118,800
Accounts payable and accrued liabilities	1,720,903	2,051,975
	<b>1,813,340</b>	2,170,775
Deferred grants related to fixed assets	195,843	217,603
	<b>2,009,183</b>	2,388,378
<b>Net assets</b>		
Invested in fixed assets	31,002	34,447
Unrestricted	749,766	686,411
	<b>780,768</b>	720,858
	<b>2,789,951</b>	3,109,236

Approved by the Board

*Fein 1 Hawes*

, Director

*J. Lequell*

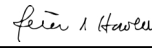
, Director




**The Portage Program for Drug Dependencies Inc.**  
**Summary statement of revenue and expenses**  
Year ended March 31, 2022

	2022	2021
	\$	\$
<b>Revenue</b>		
Government programs	6,480,527	6,911,223
Services	1,962,199	1,825,962
Donations from The Portage Foundation	932,784	1,145,955
Amortization of deferred contributions related to fixed assets	2,846	3,558
Amortization of deferred grants related to fixed assets	35,556	35,280
Other	45	32,599
	<b>9,413,957</b>	<b>9,954,577</b>
<b>Expenses</b>		
Clinical services	4,899,828	5,494,988
Support services	2,195,792	2,293,924
Service costs – programs	2,340,561	2,263,598
Administration	471,172	476,020
Doubtful accounts	11,428	12,397
Amortization of fixed assets	58,267	48,399
	<b>9,977,048</b>	<b>10,589,326</b>
<b>Deficiency of revenue over expenses</b>	<b>(563,091)</b>	<b>(634,749)</b>
	2022	2021
	\$	\$
<b>Assets</b>		
Current assets		
Cash	—	6,254
Accounts receivable	715,035	419,667
Prepaid expenses	52,660	35,544
	<b>767,695</b>	<b>461,465</b>
Fixed assets	81,500	139,767
	<b>849,195</b>	<b>601,232</b>
<b>Liabilities</b>		
Current liabilities		
Bank overdraft	107,240	—
Bank loan	215,000	—
Accounts payable and accrued liabilities	3,481,806	2,956,577
Deferred revenue	39,088	37,101
	<b>3,843,134</b>	<b>2,993,678</b>
Deferred contributions related to fixed assets	11,387	14,233
Deferred grants related to fixed assets	21,119	56,675
	<b>3,875,640</b>	<b>3,064,586</b>
<b>Net deficit</b>		
Invested in fixed assets	48,994	68,859
Unrestricted	(3,075,439)	(2,532,213)
	<b>(3,026,445)</b>	<b>(2,463,354)</b>
	<b>849,195</b>	<b>601,232</b>

Approved by the Board

 \_\_\_\_\_, Director

 \_\_\_\_\_, Director

**The Portage Foundation**  
**Summary statement of revenue and expenses**  
Year ended March 31, 2022


	2022			2021
	Operating Fund	Fixed Assets Fund	Restricted Fund	Total
	\$	\$	\$	\$
<b>Revenue</b>				
Special events	—	—	1,707,297	1,707,297
Contributions	—	—	942,301	942,301
Rent	—	—	1,798,987	1,798,987
Investment income	238,061	—	—	238,061
Unrealized and realized gain on investments	174,450	—	—	174,450
Gifts in kind	—	—	188,429	188,429
Amortization of deferred grants related to fixed assets	—	310,862	—	310,862
Amortization of deferred contributions related to fixed assets	—	113,655	—	113,655
Miscellaneous	18,509	—	3,600	22,109
	<b>431,020</b>	<b>424,517</b>	<b>4,640,614</b>	<b>5,496,151</b>
<b>Expenses</b>				
Contributions	—	—	1,706,290	1,706,290
Salaries and fringe benefits	197,670	—	528,275	725,945
Other expenses	128,321	—	808,512	936,833
Interest on long-term debt	—	81,916	—	81,916
Amortization of fixed assets	—	1,140,538	—	1,140,538
	<b>325,991</b>	<b>1,222,454</b>	<b>3,043,077</b>	<b>4,591,522</b>
<b>Excess (deficiency) of revenue over expenses</b>	<b>105,029</b>	<b>(797,937)</b>	<b>1,597,537</b>	<b>904,629</b>
				1,475,396

**The Portage Foundation**  
**Summary statement of financial position**  
As at March 31, 2022

	2022	2021
	\$	\$
<b>Assets</b>		
Current assets		
Cash	794,504	472,931
Accounts receivable	1,604,432	540,530
Prepaid expenses	13,208	6,727
	<b>2,412,144</b>	1,020,188
Investments	9,631,579	9,890,179
Fixed assets	14,907,736	12,491,958
	<b>26,951,459</b>	23,402,325
<b>Liabilities</b>		
Current liabilities		
Bank indebtedness	—	305,000
Accounts payable and accrued liabilities	69,952	214,034
Deferred revenue	488,540	83,743
Current portion of long-term debt	1,004,276	705,584
Current portion of obligation under capital lease	186,623	183,437
	<b>1,749,391</b>	1,491,798
Loan payable to Centre d'accueil le Programme de Portage Inc.	202,887	202,111
Long-term debt	2,778,228	580,952
Obligation under capital lease	95,589	282,212
Deferred grants related to fixed assets	2,814,289	3,125,151
Deferred contributions related to fixed assets	2,884,678	2,198,333
	<b>10,525,062</b>	7,880,557
<b>Fund balances</b>		
Operating Fund	3,535,958	2,653,043
Fixed Assets Fund	4,876,068	5,193,364
Restricted Fund	8,014,371	7,675,361
	<b>16,426,397</b>	15,521,768
	<b>26,951,459</b>	23,402,325

Approved by the Board

 \_\_\_\_\_, Director

 \_\_\_\_\_, Director

# OUR ADDRESSES

## QUEBEC

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## ATLANTIC

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## ONTARIO

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