
Financial statements of The Portage Foundation

March 31, 2023

| | |
|---|------|
| Independent Auditor’s Report | 1-2 |
| Statement of revenue and expenses | 3 |
| Statement of changes in fund balances | 4 |
| Statement of financial position | 5 |
| Statement of cash flows | 6 |
| Notes to the financial statements | 7-16 |
| Supporting schedule | 17 |

Independent Auditor's Report

To the Board of Directors of
The Portage Foundation

Opinion

We have audited the financial statements of The Portage Foundation (the "Foundation"), which comprise the statement of financial position as at March 31, 2023, and the statements of revenue and expenses, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

June 30, 2023

¹ CPA auditor, public accountancy permit No. A132478

The Portage Foundation
Statement of revenue and expenses
Year ended March 31, 2023

| | | | | | 2023 | 2022 | |
|-----------------|--|----------------|--------------------|------------------|------------------|--------------------|-----------|
| | | Operating Fund | Fixed Assets Fund | Restricted Fund | Total | Total | |
| Notes | | \$ | \$ | \$ | \$ | \$ | |
| Revenue | | | | | | | |
| | Special events | 18 | — | — | 1,966,996 | 1,966,996 | 1,707,297 |
| | Contributions | 18 | — | — | 763,794 | 763,794 | 942,301 |
| | Rent | 17 | — | — | 2,876,567 | 2,876,567 | 1,798,987 |
| | Investment income | | 282,753 | — | — | 282,753 | 238,061 |
| | Unrealized and realized gain on investments | | — | — | — | — | 174,450 |
| | Gifts in kind | 16 | — | — | 260,214 | 260,214 | 188,429 |
| | Amortization of deferred grants related to fixed assets | 10 | — | 310,761 | — | 310,761 | 310,862 |
| | Amortization of deferred contributions related to fixed assets | 11 | — | 115,360 | — | 115,360 | 113,655 |
| | Miscellaneous | | 18,677 | — | 4,922 | 23,599 | 22,109 |
| | | | 301,430 | 426,121 | 5,872,493 | 6,600,044 | 5,496,151 |
| Expenses | | | | | | | |
| | Contributions | 17 | 2,576,142 | — | 4,437,302 | 7,013,444 | 1,706,290 |
| | Salaries and fringe benefits | | 363,271 | — | 414,150 | 777,421 | 725,945 |
| | Unrealized and realized losses on investments | | 418,232 | — | — | 418,232 | — |
| | Other expenses | 13 | 227,322 | — | 1,096,280 | 1,323,602 | 936,833 |
| | Interest on long-term debt | | — | 110,724 | — | 110,724 | 81,916 |
| | Amortization of fixed assets | | — | 1,201,018 | — | 1,201,018 | 1,140,538 |
| | | | 3,584,967 | 1,311,742 | 5,947,732 | 10,844,441 | 4,591,522 |
| | (Deficiency) excess of revenue over expenses | | (3,283,537) | (885,621) | (75,239) | (4,244,397) | 904,629 |

The accompanying notes and supporting schedule are an integral part of the financial statements.

The Portage Foundation
Statement of changes in fund balances
Year ended March 31, 2023

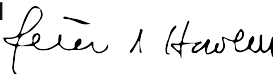
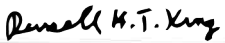
| | | | | 2023 | 2022 |
|--|-----------------------|--------------------------|------------------------|--------------------|--------------|
| | Operating Fund | Fixed Assets Fund | Restricted Fund | Total | Total |
| Notes | \$ | \$ | \$ | \$ | \$ |
| Balance, beginning of year | 3,535,958 | 4,876,068 | 8,014,371 | 16,426,397 | 15,521,768 |
| (Deficiency) excess of revenue over expenses | (3,283,537) | (885,621) | (75,239) | (4,244,397) | 904,629 |
| Interfund transfers | 840,135 | 2,292,013 | (3,132,148) | — | — |
| Balance, end of year | 1,092,556 | 6,282,460 | 4,806,984 | 12,182,000 | 16,426,397 |

The accompanying notes and supporting schedule are an integral part of the financial statements.

The Portage Foundation
Statement of financial position
As at March 31, 2023

| | Notes and schedule | 2023 | 2022 |
|---|-----------------------|---------------------------------------|-------------------------|
| | | \$ | \$ |
| Assets | | | |
| Current assets | | | |
| Cash | | — | 794,504 |
| Accounts receivable | 3 | 1,526,030 | 1,604,432 |
| Prepaid expenses | | 19,226 | 13,208 |
| | | 1,545,256 | 2,412,144 |
| Investments | | | |
| Fixed assets | 4 5 and A | 9,539,502 16,179,985 | 9,631,579 14,907,736 |
| | | 27,264,743 | 26,951,459 |
| Liabilities | | | |
| Current liabilities | | | |
| Bank indebtedness | | 3,844 | — |
| Bank loan | 6 | 3,112,355 | — |
| Accounts payable and accrued liabilities | 7 | 2,142,938 | 69,952 |
| Deferred revenue | | 101,600 | 488,540 |
| Current portion of long-term debt | 6 and 8 | 632,417 | 1,004,276 |
| Current portion of obligation under capital lease | 9 | 95,026 | 186,623 |
| | | 6,088,180 | 1,749,391 |
| Loan payable to Centre d'accueil le Programme de Portage Inc. | | 202,887 | 202,887 |
| Long-term debt | 6 and 8 | 2,693,137 | 2,778,228 |
| Obligation under capital lease | 9 | — | 95,589 |
| Deferred grants related to fixed assets | 10 | 2,503,528 | 2,814,289 |
| Deferred contributions related to fixed assets | 11 | 3,595,011 | 2,884,678 |
| | | 15,082,743 | 10,525,062 |
| Commitments | | | |
| | 15 | | |
| Fund balances | | | |
| Operating Fund | | 1,092,556 | 3,535,958 |
| Fixed Assets Fund | | 6,282,460 | 4,876,068 |
| Restricted Fund | 12 | 4,806,984 | 8,014,371 |
| | | 12,182,000 | 16,426,397 |
| | | 27,264,743 | 26,951,459 |

The accompanying notes and supporting schedule are an integral part of the financial statements.

Approved by the Board

_____, Director

_____, Director

The Portage Foundation
Statement of cash flows
March 31, 2023

| | Notes | 2023 | 2022 |
|--|-------|--------------------|-------------|
| | | \$ | \$ |
| Operating activities | | | |
| (Deficiency) excess of revenue over expenses | | (4,244,397) | 904,629 |
| Adjustments for: | | | |
| Amortization of deferred grants related to fixed assets | 10 | (310,761) | (310,862) |
| Amortization of deferred contributions related to fixed assets | 11 | (115,360) | (113,655) |
| Amortization of fixed assets | | 1,201,018 | 1,140,538 |
| Unrealized change in fair value of investments | | 130,728 | 38,543 |
| Loss (gain) on disposal of investments | | 287,504 | (212,993) |
| | | (3,051,268) | 1,446,200 |
| Changes in non-cash operating working capital items | | | |
| Accounts receivable | | 78,402 | (1,063,902) |
| Prepaid expenses | | (6,018) | (6,481) |
| Accounts payable and accrued liabilities ⁽¹⁾ | | 1,724,244 | (168,358) |
| Deferred revenue | | (386,940) | 404,797 |
| | | (1,641,580) | 612,256 |
| Investing activities | | | |
| Acquisition of investments | | (9,064,800) | (9,332,787) |
| Proceeds on sale of investments | | 8,738,645 | 9,765,837 |
| Acquisition of fixed assets ⁽¹⁾ | | (2,124,525) | (3,532,040) |
| | | (2,450,680) | (3,098,990) |
| Financing activities | | | |
| Bank indebtedness | | — | (305,000) |
| Bank loan | | 3,112,355 | — |
| Reimbursement of long-term debt | | (456,950) | (404,032) |
| Long-term debt | | — | 2,900,000 |
| Reimbursement of obligation under capital lease | | (187,186) | (183,437) |
| Loan payable to Centre d'accueil le Programme de Portage Inc. | | — | 776 |
| Contributions received related to fixed assets | | 825,693 | 800,000 |
| | | 3,293,912 | 2,808,307 |
| Net (decrease) increase in cash and cash equivalents | | (798,348) | 321,573 |
| Cash, beginning of year | | 794,504 | 472,931 |
| (Bank indebtedness) cash, end of year | | (3,844) | 794,504 |

⁽¹⁾ The total acquisition of fixed assets is \$2,473,267 (\$3,556,316 in 2022). This amount includes \$348,742 in accounts payable and accrued liabilities as at March 31, 2023 (\$28,319 in 2022).

The accompanying notes and supporting schedule are an integral part of the financial statements.

1. Description of the Foundation

The Portage Foundation (the "Foundation"), incorporated under the *Canada Not-for-profit Corporations Act*, was designated as a charitable foundation pursuant to the *Income Tax Act*.

The objective of the Foundation is to provide financial support to The Portage Program for Drug Dependencies Inc. and to related entities via public fundraising.

The Foundation, Centre d'accueil le Programme de Portage Inc. ("Centre d'accueil") and The Portage Program for Drug Dependencies Inc. ("Portage Program") are managed, for the most part, by the same members of the Board of Directors and are therefore related entities.

2. Accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Revenue recognition

The Foundation follows the deferral method of accounting for contributions. Deferred contributions are recognized as contributions in the year in which the related expenses are incurred. Therefore, the deferred grants and contributions related to fixed assets are amortized according to the useful life of the fixed assets they are related to. Unrestricted contributions are recognized as contributions when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Fund accounting

The Foundation follows the fund accounting method for the presentation of its financial statements.

(a) *Operating Fund*

The Operating Fund includes operating revenue and expenses.

(b) *Fixed Assets Fund*

The Fixed Assets Fund includes the fixed assets, the long-term debt and the grants related to fixed assets.

(c) *Restricted Fund*

The Restricted Fund includes the amounts received from donors for specific projects and other amounts as decided by the Board of Directors for special projects.

Revenue and expenses are recognized in the appropriate fund in the statement of revenue and expenses.

Fixed assets

Fixed assets are recorded at cost. Amortization is based on the following methods:

| | | |
|----------------------------|-------------------|----------------|
| Buildings | Declining balance | 5% and 12 1/2% |
| | Straight-line | 4% and 5% |
| Furniture and equipment | Declining balance | 12 1/2% |
| | Straight-line | 10% to 33 1/3% |
| Automotive equipment | Straight-line | 10% and 40% |
| Trailers – lease financing | Straight-line | 10% |

2. Accounting policies (continued)

Impairment of fixed assets

When conditions indicate that a fixed asset is impaired, the net carrying amount of the fixed asset shall be written down to the asset's fair value or replacement cost. The write-downs of fixed assets shall be accounted for as expenses in the statement of revenue and expenses. A write-down shall not be reversed.

Financial instruments

Initial measurement

Financial assets and financial liabilities originated or exchanged in arm's length transactions are initially recognized at fair value when the Foundation becomes a party to the contractual provisions of the financial instrument. Financial assets and financial liabilities originated or exchanged in related party transactions are initially recognized at cost.

The cost of a financial instrument in a related party transaction depends on whether the instrument has repayment terms. The cost of financial instruments with repayment terms is determined using its undiscounted cash flows, excluding interest and dividend payments, less any impairment losses previously recognized by the transferor. The cost of financial instruments without repayment terms is determined using the consideration transferred or received by the Foundation in the transaction.

Subsequent measurement

All financial instruments are subsequently measured at amortized cost except for investments, which are measured at fair value at the statement of financial position date. Fair value fluctuations, dividends and interest accrued, gains and losses realized on disposal and unrealized gains and losses are included in unrealized and realized gain on investments.

Transaction costs

Transaction costs related to financial instruments measured at fair value are expensed as incurred. Transaction costs related to the other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the straight-line method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the straight-line method and recognized in the statement of revenue and expenses as interest income or expense.

Impairment

With respect to financial assets measured at cost or amortized cost, the Foundation recognizes in the statement of revenue and expenses an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss shall be reversed in the statement of revenue and expenses in the period the reversal occurs.

Currency exchange

The investments in foreign currencies are translated at the exchange rate prevailing at the end of the year. The investment income and gains and losses on disposal of investments are translated at the exchange rate prevailing on the date of the transaction. Gains and losses are included in investment income in the statement of revenue and expenses.

2. Accounting policies (continued)

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

3. Accounts receivable

| | 2023 | 2022 |
|---|------------------|-----------|
| | \$ | \$ |
| Centre d'accueil le Programme de Portage Inc. | — | 210,139 |
| The Portage Program for Drug Dependencies Inc. | 1,230,219 | 1,305,298 |
| Mouvement pour l'Intégration et la Rétention en Emploi ("MIRE") | 25,000 | — |
| Sales taxes and other | 270,811 | 88,995 |
| | 1,526,030 | 1,604,432 |

4. Investments

| | 2023 | 2022 |
|---|------------------|-----------|
| | \$ | \$ |
| Canadian shares | 1,503,383 | 2,303,264 |
| American and international shares | 553,535 | 664,483 |
| Fund units – Canadian shares | 1,280,207 | 1,269,505 |
| Fund units – American and international shares | 1,400,433 | 979,583 |
| Fund units – Bonds | 2,121,588 | 2,046,855 |
| Bonds and debentures, nominal value of \$365,200 (\$218,900 in 2022), 1.587% to 5.301% (1.350% to 2.584% in 2022), maturing September 2026 to January 2032 (December 2023 to December 2030) | 332,736 | 206,993 |
| Guaranteed investment certificates and term notes, nominal value of \$1,562,000 (\$314,000 in 2022), 2.810% to 5.350% (2.450% to 3.500% in 2022), maturing from July 2023 to December 2027 (May 2023 to April 2024 in 2022) | 1,585,212 | 321,030 |
| Other investments | 762,408 | 1,839,866 |
| | 9,539,502 | 9,631,579 |

5. Fixed assets

| | | | 2023 | 2022 |
|------------------------------|-------------------|-------------------------------------|---------------------------|-------------------|
| | Cost | Accumulated amortization | Net book value | Net book value |
| | \$ | \$ | \$ | \$ |
| Land | 2,405,607 | — | 2,405,607 | 2,405,607 |
| Buildings | 31,650,262 | 18,390,110 | 13,260,152 | 11,965,660 |
| Furniture and equipment | 942,648 | 850,758 | 91,890 | 52,199 |
| Automotive equipment | 143,729 | 143,729 | — | 452 |
| Trailers under capital lease | 556,924 | 134,588 | 422,336 | 483,818 |
| | 35,699,170 | 19,519,185 | 16,179,985 | 14,907,736 |

6. Credit facility

The Foundation has a revolving credit facility of \$5,800,000, renewable annually, payable on demand, bearing interest at a rate equal to the prime rate of the financial institution plus 0.25%; effective rate of 6.95% as at March 31, 2023 (2.70% as at March 31, 2022). The balance of the credit facility as at March 31, 2023 is \$3,112,355 (nil as at March 31, 2022).

This revolving credit facility as well as the term loans described in Note 8 are with the same financial institution and are secured as follows:

- (a) A first chattel mortgage of \$4,500,000 on the current and future claims;
- (b) A first mortgage of \$4,000,000 on the building located at 2455 Lionel-Groulx Avenue, Montréal QC, with a net book value of \$1,681,624;
- (c) A first mortgage of \$3,100,000 on securities held in the investment account;
- (d) A first mortgage of \$1,500,000 on securities held in the investment account; and
- (e) A first mortgage of \$3,100,000 on the building located at 1762-1764, Chemin du Lac Écho, Prévost (Québec), with a net book value of \$1,443,830.

7. Accounts payable and accrued liabilities

| | 2023 | 2022 |
|---|------------------|--------|
| | \$ | \$ |
| Centre d'accueil le Programme de Portage Inc. | 1,721,205 | — |
| Suppliers and accrued liabilities | 421,733 | 69,952 |
| | 2,142,938 | 69,952 |

The Portage Foundation
Notes to the financial statements
 March 31, 2023

8. Long-term debt

| | 2023 | 2022 |
|--|------------------|-------------|
| | \$ | \$ |
| Term loan of \$3,719,000, bearing interest at 3.28%, payable in monthly payments of principal and interest of \$26,654, maturing in January 2023. The term loan was renewed bearing interest at 6.43%, payable in monthly payments of principal and interest of \$26,923 maturing in April 2023 (Note 6 (b)) | 26,715 | 341,938 |
| Term loan of \$500,000, bearing interest at 5.27%, payable in monthly payments of principal and interest of \$2,778, maturing in August 2023 (Note 6 (d)) | 313,889 | 347,222 |
| Term loan of \$330,000, bearing interest at 5.27%, payable in monthly payments of principal and interest of \$1,833, maturing in August 2023 (Note 6 (d)) | 207,167 | 229,167 |
| Term loan of \$2,900,000, bearing interest at 2.86% payable in monthly payments of principal and interest of \$13,547, maturing in September 2026 (Note 6 (e)) | 2,777,783 | 2,859,614 |
| Term payment of \$22,817, non-interest bearing, payable in annual payments of \$4,563, matured in September 2022 | — | 4,563 |
| | 3,325,554 | 3,782,504 |
| Current portion | 632,417 | 1,004,276 |
| | 2,693,137 | 2,778,228 |

The capital instalments required over the forthcoming fiscal years are as follows:

| | \$ |
|------------|-----------|
| 2024 | 632,417 |
| 2025 | 86,649 |
| 2026 | 89,160 |
| 2027 | 91,744 |
| 2028 | 94,402 |
| Thereafter | 2,331,182 |

9. Obligation under capital lease

| | 2023 | 2022 |
|---|---------------|-------------|
| | \$ | \$ |
| 2023 | — | 191,175 |
| 2024 | 95,589 | 95,589 |
| Total minimum lease payments (\$17,160 per month) | 95,589 | 286,764 |
| Less: amount representing interest at 2.15% | 563 | 4,552 |
| | 95,026 | 282,212 |
| Current portion | 95,026 | 186,623 |
| | — | 95,589 |

10. Deferred grants related to fixed assets

| | 2023 | 2022 |
|---------------------------------|------------------|-------------|
| | \$ | \$ |
| Balance, beginning of year | 2,814,289 | 3,125,151 |
| Amortization of deferred grants | (310,761) | (310,862) |
| Balance, end of year | 2,503,528 | 2,814,289 |

11. Deferred contributions related to fixed assets

| | 2023 | | 2022 | |
|--|---|--|------------------|--------------|
| | Montréal and Québec region – renovations | Atlantic – construction of a fitness centre | Total | Total |
| | \$ | \$ | \$ | \$ |
| Balance, beginning of year | 1,582,995 | 1,301,683 | 2,884,678 | 2,198,333 |
| Contributions received during the year | 825,693 | — | 825,693 | 800,000 |
| Amortization of deferred contributions | (37,178) | (78,182) | (115,360) | (113,655) |
| Balance, end of year | 2,371,510 | 1,223,501 | 3,595,011 | 2,884,678 |

12. Statement of revenue and expenses and changes in fund balances – Restricted Fund

| | Revenue | Expenses | Transfers | Balance in 2023 | Balance in 2022 |
|--|------------------|------------------|--------------------|------------------------|-----------------|
| | \$ | \$ | \$ | \$ | |
| Montréal region | | | | | |
| Endowment fund | — | — | — | 23,440 | 23,440 |
| Adult programs and research | 611,307 | 2,032,529 | — | (1,792,480) | (371,258) |
| Adolescent program | 457,261 | 654,331 | — | 1,474,795 | 1,671,865 |
| MICA program | 564,018 | 879,070 | — | 462,398 | 777,450 |
| Alphonsine Paré-Howlett (Mother and Child program) | 126,972 | 776,158 | — | 505,976 | 1,155,162 |
| Renovations | 2,299,243 | 1,603 | (2,859,837) | 3,254,671 | 3,816,868 |
| Québec region | 923,485 | 1,009,144 | — | 1,606,713 | 1,692,372 |
| Atlantic | | | | | |
| Adolescent program | 526,847 | 373,923 | (180,797) | 313,714 | 341,587 |
| Ontario | 363,360 | 220,974 | (91,514) | (1,042,243) | (1,093,115) |
| | 5,872,493 | 5,947,732 | (3,132,148) | 4,806,984 | 8,014,371 |

13. Other expenses

| | 2023 | | 2022 |
|--------------------------|-----------------------|------------------------|------------------|
| | Operating Fund | Restricted Fund | Total |
| | \$ | \$ | \$ |
| Fundraising | — | 86,028 | 86,028 |
| Gifts in kind (Note 16) | — | 260,214 | 260,214 |
| Administration | 227,322 | 155,563 | 382,885 |
| Special events (Note 18) | — | 594,475 | 594,475 |
| | 227,322 | 1,096,280 | 1,323,602 |
| | | | 936,833 |

14. Pledges

The Foundation has pledges receivable in future years amounting to \$894,775 (\$955,500 in 2022).

15. Commitments

The Foundation is committed under long-term operating leases to pay an amount of \$12,868 for the use of premises. The commitment for the next years is as follows:

| | |
|------|-------|
| | \$ |
| 2024 | 7,721 |
| 2025 | 5,147 |

16. Gifts in kind

The Foundation receives gifts of goods and services. These goods and services are recorded at fair value. In the current fiscal year, the Foundation has recorded gifts of goods and services in the amount of \$260,214 (\$188,429 in 2022).

17. Related party transactions

The Foundation's results include the following related party transactions. These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

| | <u>2023</u> | <u>2022</u> |
|--|------------------|-------------|
| | \$ | \$ |
| Revenue of the Restricted Fund | | |
| Rent | | |
| Centre d'accueil le Programme de Portage Inc. | 2,132,314 | 1,053,467 |
| The Portage Program for Drug Dependencies Inc. | 744,253 | 745,520 |
| Interest ⁽¹⁾ | | |
| Centre d'accueil le Programme de Portage Inc. | — | 1,952 |
| The Portage Program for Drug Dependencies Inc. | 26,981 | 12,507 |
| Expenses of the Restricted Fund | | |
| Contributions | | |
| Centre d'accueil le Programme de Portage Inc. | 3,964,859 | 773,506 |
| The Portage Program for Drug Dependencies Inc. | 472,443 | 932,784 |
| Management fees | | |
| The Portage Program for Drug Dependencies Inc. | 160,000 | 160,000 |
| Interest ⁽¹⁾ | | |
| Centre d'accueil le Programme de Portage Inc. | 8,548 | — |
| Expenses of the Operating Fund | | |
| Contributions | | |
| The Portage Program for Drug Dependencies Inc. | 2,576,142 | — |

⁽¹⁾ Interest is calculated on related party balances on a quarterly basis at the rate of 1.635%.

Accounts receivable and accounts payable with related parties are presented separately in the financial statements and related notes, except for the loan payable to Centre d'accueil le Programme de Portage Inc. The loan payable was borrowed for long-term investment purposes and therefore is classified as long-term. There is no fixed interest on the loan, however, Centre d'accueil le Programme de Portage Inc. is entitled to its proportionate share of income earned on the investment.

18. Fundraising

The fundraising revenue has been raised in the following provinces:

| | Special events | | | | 2023 |
|----------|-----------------------|-----------------|------------------|----------------------|------------------|
| | Revenue | Expenses | Excess | Contributions | Total |
| | \$ | \$ | \$ | \$ | \$ |
| Atlantic | 71,834 | 57,576 | 14,258 | 196,038 | 210,296 |
| Ontario | 59,687 | 10,621 | 49,066 | 75,144 | 124,210 |
| Québec | 1,835,475 | 526,278 | 1,309,197 | 492,612 | 1,801,809 |
| | 1,966,996 | 594,475 | 1,372,521 | 763,794 | 2,136,315 |

| | Special events | | | | 2022 |
|----------|-----------------------|-----------------|---------------|----------------------|--------------|
| | Revenue | Expenses | Excess | Contributions | Total |
| | \$ | \$ | \$ | \$ | \$ |
| Atlantic | 47,300 | 5,195 | 42,105 | 204,935 | 247,040 |
| Ontario | 76,227 | 15,305 | 60,922 | 222,622 | 283,544 |
| Québec | 1,583,770 | 341,817 | 1,241,953 | 514,744 | 1,756,697 |
| | 1,707,297 | 362,317 | 1,344,980 | 942,301 | 2,287,281 |

19. Financial instruments

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Foundation is exposed to market risk from its investing activities. The level of risk to which the Foundation is exposed varies depending on market conditions and the composition of the asset mix. The Foundation mitigates this risk through the diversification of its investment portfolio.

(a) Currency risk

The currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Foundation holds investments in U.S. dollars as disclosed in Note 4, and earns investment income in U.S. dollars. It is therefore exposed to foreign currency fluctuations. The total amount of investments expressed in Canadian dollars and denominated in U.S. dollars is \$824,756 as at March 31, 2023.

(b) Interest rate risk

The bonds, the debentures, the term notes, the guaranteed investment certificates, the bank loan and most of the long-term debt have fixed interest rates. Therefore, a variation in interest rates on the market would have an impact on the fair value of these financial instruments.

19. Financial instruments (continued)

Market risk (continued)

(c) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

The Foundation is exposed to other price risk through its investments in listed shares for which the value fluctuates with the quoted market price. The Foundation is also indirectly exposed to this risk since some of the mutual funds in which the Foundation holds interest include listed shares, for which the value fluctuates according to the market price.

Credit risk

The Foundation is exposed to credit risk related to its investment in bonds to the extent that the bond issuers may be unable to pay their obligations when due, which would have an incidence on the assets of the Foundation.

Liquidity risk

The Foundation's objective is to have sufficient liquidity to meet its liabilities when due. The Foundation monitors its cash balances and cash flows generated from operations to meet its requirements. As at March 31, 2023, the most significant financial liabilities are bank loan, accounts payable and accrued liabilities and long-term debt.

Investment policy

The investment portfolio is established in order to optimize long-term growth.

Within this overall objective, the portfolio seeks to earn an average rate of return in the long-term and, in the intermediate term, provides the Foundation with income generated by the fixed-income portion of the portfolio.

The Portage Foundation
Supporting schedule
Year ended March 31, 2023

Fixed assets - Schedule A

| | 2022 | | | | 2023 | | | | | |
|--------------------------------|------------------------------|--------------|----------|------------------------------|------------------------------|--------------|----------|------------------------------|-------------------|-------------------|
| | Balance March 31, 2022 | Acquisitions | Disposal | Balance March 31, 2023 | Balance March 31, 2022 | Amortization | Disposal | Balance March 31, 2023 | Net book value | Net book value |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Lands and buildings | | | | | | | | | | |
| Lac Écho | 6,829,294 | 1,604,128 | — | 8,433,422 | 1,571,221 | 224,822 | — | 1,796,043 | 6,637,379 | 5,258,073 |
| Richmond Square | 2,614,431 | 197,697 | — | 2,812,128 | 1,918,392 | 26,697 | — | 1,945,089 | 867,039 | 696,039 |
| Pavillon central | 2,821,445 | — | — | 2,821,445 | 2,811,162 | — | — | 2,811,162 | 10,283 | 10,283 |
| Lionel-Groulx | 4,785,432 | 602,538 | — | 5,387,970 | 3,466,488 | 239,858 | — | 3,706,346 | 1,681,624 | 1,318,944 |
| Cassidy Lake | 8,914,441 | — | — | 8,914,441 | 3,969,248 | 441,960 | — | 4,411,208 | 4,503,233 | 4,945,193 |
| Elora | 2,340,644 | 2,664 | — | 2,343,308 | 1,618,262 | 35,809 | — | 1,654,071 | 689,237 | 722,382 |
| Québec City | 411,866 | 8,599 | — | 420,465 | 386,311 | 1,396 | — | 387,707 | 32,758 | 25,555 |
| Saint-Malachie | 2,928,004 | (5,314) | — | 2,922,690 | 1,533,206 | 145,273 | — | 1,678,479 | 1,244,211 | 1,394,798 |
| | 31,645,557 | 2,410,312 | — | 34,055,869 | 17,274,290 | 1,115,815 | — | 18,390,105 | 15,665,764 | 14,371,267 |
| Furniture and equipment | | | | | | | | | | |
| Automotive equipment | 879,692 | 62,955 | — | 942,647 | 827,493 | 29,059 | — | 856,552 | 86,095 | 52,199 |
| Trailers under capital lease | 143,729 | — | — | 143,729 | 143,277 | 452 | — | 143,729 | — | 452 |
| | 556,925 | — | — | 556,925 | 73,107 | 55,692 | — | 128,799 | 428,126 | 483,818 |
| | 33,225,903 | 2,473,267 | — | 35,699,170 | 18,318,167 | 1,201,018 | — | 19,519,185 | 16,179,985 | 14,907,736 |